

## keing Introduction

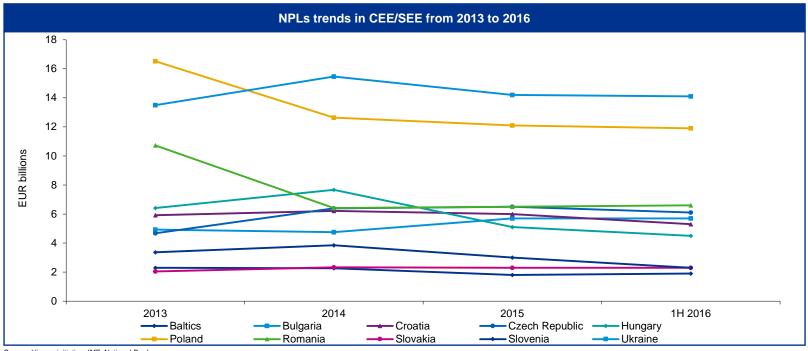


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### Non-performing loans trends in CEESEE

Total NPLs volume in the above CEE/SEE countries moved from €70.4 billion in 2013 to €60.7 billion in 1H 2016, representing a 14% decrease...

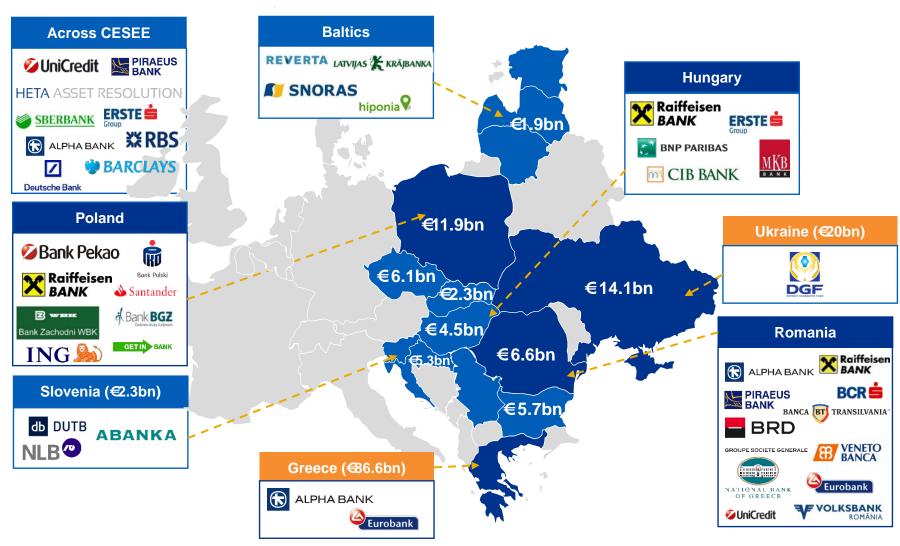


Source: Vienna initiative, IMF, National Banks

- Overall NPLs volume have been decreasing across CEE/SEE, except for Bulgaria, Czech Republic, Slovakia and Ukraine where it has increased by 16%, 30%, 13% and 4% respectively from 2013 to 2016.
- Romania has decreased its NPLs volume most significantly (38%) during period through successful sales of sizable loan portfolios.
- Poland has been the largest country in terms of NPL volumes, however primarily focused on "industrialized" small scale NPL sale processes.
- Ukraine has just recently surfaced the regional NPL scene with its above EUR 20bn of NPLs. Several reforms have been recently introduced aiming to improve enforcement landscape and open up NPL market.



### Who has been selling?







### Romania - NPL market life cycle

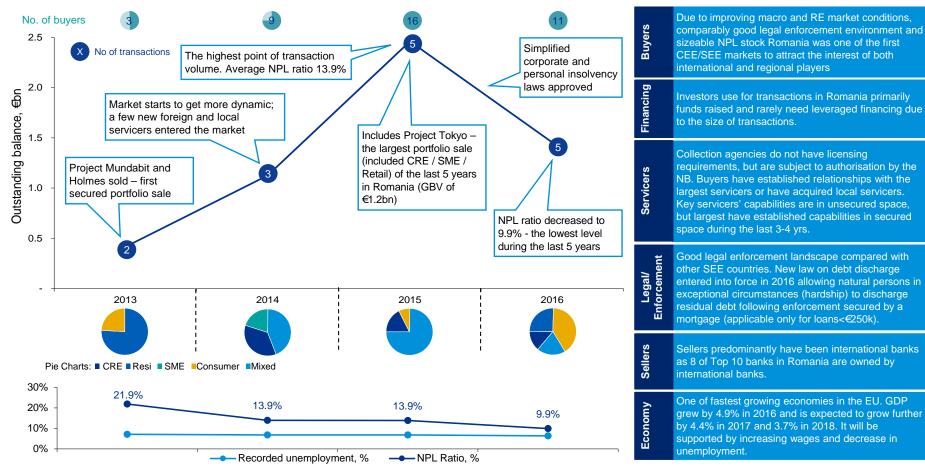
Timeline

2013: Market opens with the 1st successful secured loan portfolio transaction in Romania – Projects Mundabit and Holmes – sold by RBS as part of their market exit

2014: The National Bank of Romania strengthens oversight over banks and starts to encourage them to decrease NPLs levels

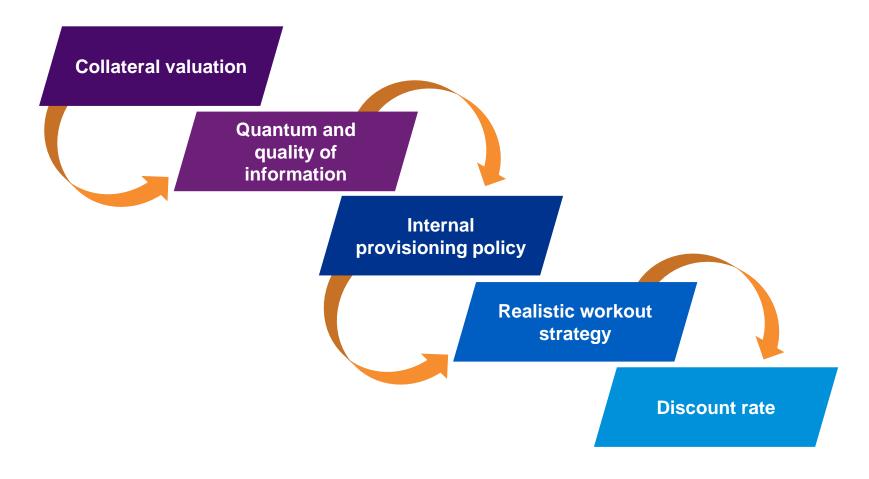
2015-2017: Romania remains the most active market in the CEE/SEE for both secured and unsecured NPL sales

2017: Total pipeline for the currently alive or soon to be launched transactions in the H2 amounts to about €2 billion





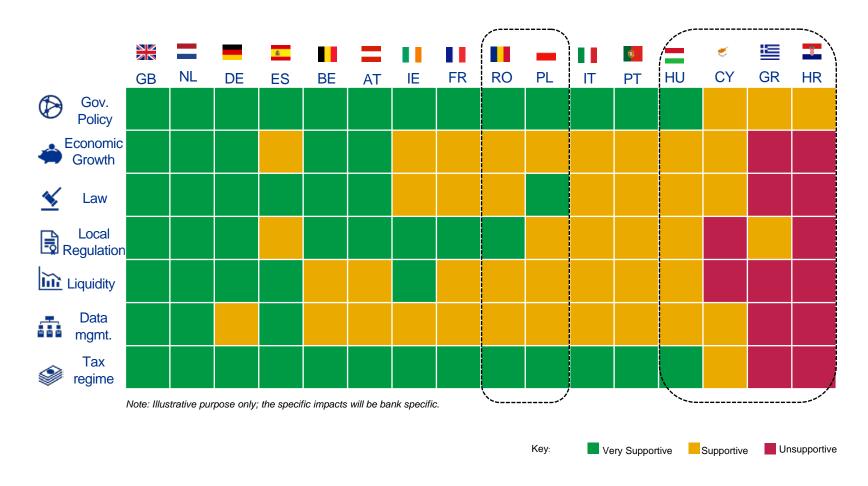
# Maximising Loan Portfolio Value: Key drivers between book value and market value





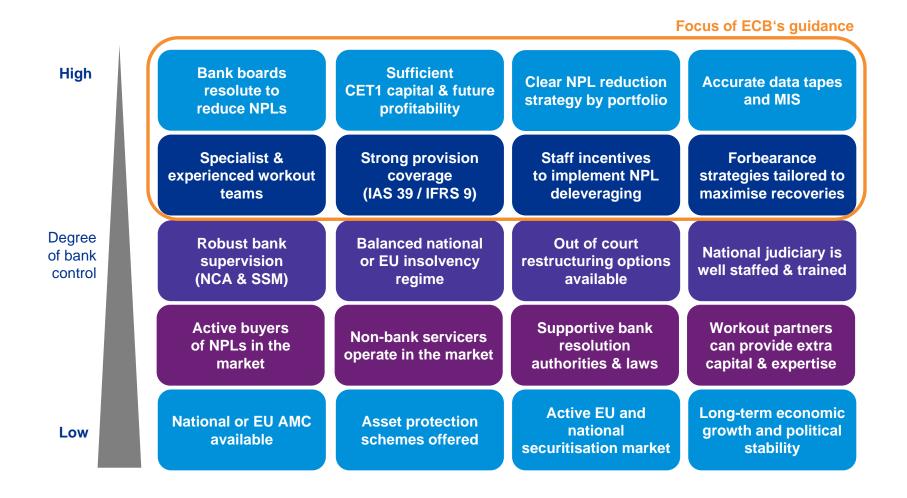
### Is the infrastructure supporting market value?

Low NPL ratios are found in countries with more supportive infrastructures...



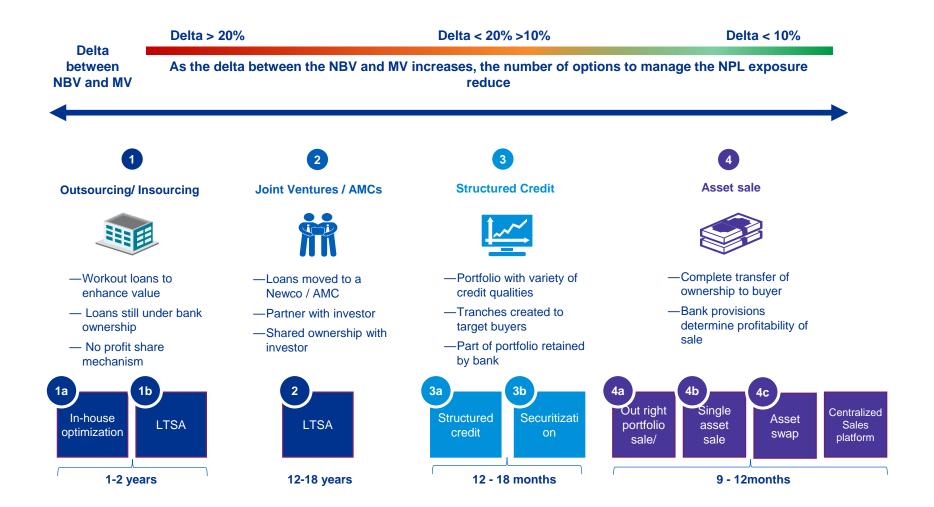


### De-leveraging NPLs: Ingredients for success





#### Assessing different strategic options for balance sheet optimisation







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